#### CERTIFICATION/RECERTIFICATION APPLICATION INSTRUCTIONS

Each organization wishing to be certified or recertified as a HOME Community Housing Development Organization (CHDO) must complete the following application in its entirety and provide an applicable supporting documents and narrative explanation. Applications that fail to complete the application and meet the threshold requirements for document submission will not be reviewed for certification and the application will be returned to the respondent.

At least 15 percent of HOME funds must be set aside for specific activities to be undertaken by a special type of nonprofit called a Community Housing Development Organization (CHDO). This chapter summarizes the set-aside requirement, the qualifications of a CHDO and the types of assistance PJs may provide CHDOs. The CHDO application must be completed and submitted with the HOME application for organization seeking CHDO funding for their project.

Applications must be mailed or hand delivered to: Housing Services Division, Housing & Revitalization Department Attention: Anthony D. Smith, Two Woodward Avenue, Detroit, MI 48226 Suite 908.

No faxes or other electronic submissions will be accepted.

### CHDO QUALIFYING CRITERIA

- A CHDO is a specific type of private non-property entity. CHDO's must meet certain requirements as generally indicated below, see application for complete requirements:
  - 1. CHDO's must have received a tax exempt status from IRS under Section 501(c) (3) or (4) status.
  - 2. Clearly defined geographic service area.
  - 3. At least 1/3 of board membership is for residents of low-income neighbors, other low-income community residents, or elected representative of low-income neighborhood organizations.
  - 4. Capacity and Experience: a CHDO must also demonstrate that it has at least one year of experience serving the community where it intends to develop the HOME-assisted housing.
  - 5. Financial Standards: CHDO's must have financial accountability standards that conform to 24 CFR 84.21, "Standards for Financial Management Systems".
  - 6. The non-profit has no part of its net earnings inuring to the benefit of any member, founder, contributor, or individual.
  - 7. The non-profit is not controlled, nor receives directions from individuals, or entities seeking profit from the non-profit.

# CITY OF DETROIT APPLICATION FOR DESIGNATION

Community Housing Development Organization (CHDO)

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#### **SECTION I**

#### CERTIFICATION/RECERTIFICATION APPLICATION INSTRUCTIONS

Each organization wishing to be certified or recertified as a HOME Community Housing Development Organization (CHDO) must complete the following application in its entirety and provide a applicable supporting documents and narrative explanation. Applications that fail to complete the application and meet the threshold requirements for document submission will not be reviewed for certification and the application will be returned to the respondent.

Applications must be mailed or hand delivered to: Housing Services Division, Planning and Development Department Attention: Darwin Heard, 65 Cadillac Square, 19th floor, Detroit, MI 48226.

No faxes or other electronic submissions will be accepted.

### QUESTIONS AND TECHNICAL ASSISTANCE

Questions regarding the CHDO certification process should be referred to Darwin Heard, Manager of the Housing Services Division of the City of Detroit Planning and Development Department at (313) 628-2565. Information on the City of Detroit HOME NOFA application process may also be available through the City's website at www.detroitmi.gov or applications can be picked up at the Housing Services Division at 65 Cadillac Square, 19<sup>th</sup> floor receptionist, Detroit, MI.

The City of Detroit may provide a limited amount of technical assistance, upon request, to an organization in helping the applicant to understand the CHDO requirements and documentation required. It is up to the interested organization, however, to make sure that they take the necessary steps to comply with the CHDO requirements.

#### **APPLICATION FORMAT**

Applications must be typewritten or computer generated and the provided format indicated below and in provided templates must be used. The format of provided templates should not be revised.

Application material must be:

- 8 ½ x 11 format
- single-sided
- indexed and tabulated as described below
- bound in three ring or spiral binder

# **SECTION II**

Certification			Current CHDO	recertification	
PART I: ORGAN	IZATIONAL	PROFILE			
Legal Name of Organization:					
Address:					
Contact Person &	Title:				
Telephone & Ema	il:				
Date of Incorpora	tion:				
Federal Tax ID#:			Michigan	Tax ID# <u>:</u>	
Parent Organizati applicable):	on (if				
IRS Tax Status:	501(c)(3):	Received [	Pendi	ng None	
	501(c)(4):	Received [	Pendi	ng None	
	, , , ,	_	_		
<b>BOARD COMP</b>	OSITION:				
Complete and check member.	applicable box	es. See attache	ed certification fo	orm to be completed by	each
Name of Member*		В	oard Position	Low Income Representative	Public Official
1.					
2.					
3.					
4.					
5.					
6.					
7.					
8.					
*For each board mem	ber listed above	. please provide	e proof of low inc	ome representation using	ng provided

<sup>\*</sup>For each board member listed above, please provide proof of low income representation using provided template on page\_\_\_\_.

City of Detroit HOME CHDO Certification/Recertification Application					
Annual Budget:\$					
What are your main sources of ope	erating funding? List source	, type and a	pproximate annual amount.		
Source	Type (grants, loans, revenue	es)	Approximate Annual Amt.		
Number of years serving the cor	nmunity <mark>:</mark>				
Please provide the following	information on your orga	anization:			
(a) Number of paid perso	nnel working 35 hours or	more per w	eek:		
(b) Number of paid personnel working less than 35 hours: (c) Number of volunteers: More than 15 hours/week: Less than 35					
(e) Consultants:	volunteer nours contribute	aimuany	· <u> </u>		
Is the Executive Director experien	aced in housing development?	Yes 🗌	No 🗌		
Are there other staff experienc	ed in housing developmen	t? Yes 🗌	No 🗌		
Please note that consultants can individuals are to be used, indissimilar to the ones your organic	cate how the consultant ha		- ·		
Acknowledgement by Authorize	ed Person:				
To the best of my knowledge an		is application	on is true and correct. The		
document bas been duly authoriz					
comply with all the HOME prog		ganization	is certified as a HOME		
CHDO and HOME funding is a <b>Authorized Representative</b> :	awarded.				
	Signature				
Please Type:					
· -	orized Representative	Title	Date		

# PART II: CHDO CERTIFICATION/RECERTIFICATION CHECKLIST

Please complete the checklist below, check the applicable boxes evidencing the response provided and documents provided to support the information. The checklist may request a narrative and/or a supporting document which must be provided as an attachment. Enter the requested narrative in the corresponding section of Part III. Number each supporting attachment in descending order and complete attachment document checklist in Section III, Part II below.

(To be completed by Applicant)

Qualification Criteria - Applicant	Response (Check one )
1. Organization Status & Mission – Threshold requirements: Items a,	,
1. Organization status & tynssion Threshold requirements, tems u,	
a) Is the Applicant a nonprofit organized under State or local laws, as evidenced by:   A Charter, Page number OR Articles of Incorporation Page number	☐ Yes ☐ No
b) Applicant has a tax exemption ruling from the Internal Revenue Service as evidenced by: A 501(c)(3) or (4) Certificate from the IRS, OR A group exemption letter under Section 905 from the IRS that includes the CHDO.	☐ Yes ☐ No
c) Applicant has among its purposes the provision of low- and moderate-income housing, as evidenced by:	
Additional Requirements:	
<b>Certificate of Good Standing:</b> Can Applicant deliver a certificate of good standing or other documents from the State/Federal/City agencies?	☐ Yes ☐ No
Service Area: Does Applicant have a documented service area consistent with its CHDO activities? As evidenced by: Service area map OR Neighborhood Plan	☐ Yes ☐ No
<b>Strategic Plan:</b> Has Applicant produced a strategic plan that specifies an action plan for housing development or an area development plan?	☐ Yes ☐ No
Shared Commitment: Do board and staff exhibit shared commitment to Applicant's housing development mission? As evidenced by: Approved plan ORStatement/resolution	☐ Yes ☐ No
2. Board Composition- Threshold requirements: Items a, b and c	
a. At least 1/3 of board membership is for residents of low-income neighbors, other low-income community residents, or elected representative of low-income neighborhood organizations, as evidenced by:  By-Laws, Page number Charter, Page number OR Articles Incorporation, Page number Board member certification (see template)	☐ Yes ☐ No

Qualification Criteria - Applicant	Response
	(Check one)
b. No more than one-third of the governing board members may be public officials (including any employees of the City of Detroit) or appointed by public officials, and government-appointed board members may not, in turn, appoint any of the remaining board members, as evidenced by:  By-Laws, Page number Charter, Page number OR	☐ Yes ☐ No
Articles of Incorporation Page number	
c. If the CHDO is sponsored/created by a for- profit entity, the for-profit entity may not appoint more than one-third of the membership of the CHDO's governing body, and the board members appointed by the for-profit entity may not, in turn, appoint the remaining two-thirds of the board members, as evidenced by the CHDO's:  By-Laws, Page number Charter, Page number Articles of Incorporation. Page number	∏ Yes ∏No
Afficies of incorporation. I age number	
Additional Requirements:	
<b>Board Stability:</b> Has there been stability/continuity of board members over the	Yes
last several years? as evidenced by:  Narrative on board history (enter in Part III, section 2)  Narrative verifying meeting consistently	No
<b>Development Oversight:</b> Does the board have a committee structure or other	Yes Yes
means of overseeing planning and development?	<u></u> No
List of board subcommittees in narrative section (Enter in Part III, section 2.)	
<b>Board Skills:</b> Do members have professional skills directly relevant to housing	☐ Yes
development (e.g., real estate, legal, architecture, finance, management)?  Board Experience Matrix (see template)	□_No
<b>Decision-making:</b> Has the board demonstrated the ability to make timely	Yes
decisions?	<u></u> No
Narrative statement verifying the board's decision making capacity (enter in Part III, section 2)	
<b>Board-staff Relations:</b> Is there evidence of a good relationship between bard and	Yes
staff and shared goals?Evidence of a Strategic Plan	<u></u> No
Narrative on relationship between board and staff (enter in Part III, section 2)	
3. Sponsorship/Independence - Threshold requirements: Items a, b and	c
a) The CHDO is not controlled, nor receives directions from individuals, or	Yes
entities seeking profit from the organization, as evidenced by:	No_No
The organization's By-Laws, Page number OR	
A Memorandum of Understanding (MOU).	
A Memoralidum of Oliderstanding (MOO).	
b) If the CHDO is sponsored or created by a for-profit entity, the for-profit	Yes
• • • • • • • • • • • • • • • • • • • •	No
entity's primary purpose does not include the development or	
management of housing, as evidenced:	
☐ The for-profit organization's By-Laws. Page number	

Qualification Criteria - Applicant	Response (Check one)
c) If sponsored by a religious organization, the CHDO is a separate secular	Yes
entity from the religious organization, with membership available to all	□No
persons, regardless of religion or membership criteria, as evidenced by:	
By-Laws, Page number	
☐ Charter, Page number OR ☐ Articles of Incorporation. Page number	
Additional Requirements:	
<b>Identity of Interest:</b> Does the Applicant use affiliates as contractors, vendors,	Yes
consultants, and professionals for its projects? As evidenced by:	□No
Narrative on the identity of interest. (enter in Part III, section 3)	
Conflict of interest policy statement (see template)	
4. Relationship/Service to the Community - Threshold requirements: Ite	ama a and h
4. Relationship/Service to the Community - Threshold requirements: Ite a) It has a history of serving the community within which housing to be	Yes
	No No
assisted with HOME funds is to be located, as evidenced by:	
Narrative documenting at least one year of experience in serving the	
community, (enter in Part III, section 4) OR  For new organizations, narrative that its parent organization has at least one	
year of experience in serving the community.(enter in Part III, section 4)	
b) It provides a formal process for low-income, program beneficiaries to	Yes
advise the organization in decisions regarding design, siting,	No
	<del></del>
development, & management of affordable housing projects, as	
evidenced by:	
The organization's By-Laws, Page number	
Resolutions, Page number OR	
A written statement of operating procedures approved by the governing body.	
(see template)include annual meeting procedures  Additional Requirements:	
Needs: Are current plans well-grounded in an understanding of current housing	Yes
conditions, housing needs, and need for supportive services? Has it done any	No No
analyses of the local housing market and housing needs of low-income	
households? As evidenced by:	
Housing needs study, OR	
Area development plan, OR	
Narrative demonstrating market and housing needs. (enter in Part III, section 4)	
<b>Relations:</b> Is the current reputation of the corporation and the relationship with	Yes
the community strong?	<u></u> No
Endorsement/support letters, memorandum of understanding with other	
community groups. <b>Local Government Relations:</b> Is your organization's relationship with the City	Yes
of Detroit strong? Does the City of Detroit support your housing activities?	No No
Statement of previous project relationships with the city. (enter in Part III,	<u> </u>
section 4)	
Summary narrative of results of any monitoring or monthly reports. (enter in	
Part III, section 4)	

Qualification Criteria - Applicant	Response (Check one )
5. Financial Management & Capacity - Threshold requirements: Item a	
a) The organization conforms to the financial accountability standards of 24 CFR 84.21, "Standards for Financial Management Systems", as evidenced by:	☐ Yes ☐ No
A notarized statement by the president or CFO;  A certification from a CPA, OR  A HUD approved audit summary	
Additional Requirements:	
Audit: Does the CHDO have an annual audit? What year is the most recent audit?  Copies of prior two years audits	☐ Yes ☐ No
Audit Findings: Were there management or compliance findings in the last two years? Are the findings resolved?  Related management letters and responses	☐ Yes ☐ No
Year To Date Financials: Is the organization able to provide current financial including balance sheet, cash flow and income statement prepared by a certified public accountant?  Copies of YTD financials	☐ Yes ☐ No
Budgeting: Does it do annual budgeting of its operations and all activities or programs? Does it track and report budget vs. actual income and expenses?  Current annual budget summary Brief narrative on budget process (enter in Part III, section 5)	Yes No
<b>Reporting:</b> Is the financial reporting regular, current and sufficient for the board to forecast and monitor the financial status of the corporation?  Narrative on_financial reporting including section from policies and procedures, if available (enter in Part III, section 5)	Yes No
Cash Flow Management: Does it know its current cash position and maintain controls over expenditures?  Year-to-date monthly cash flow	Yes No
Internal Controls: Does it have adequate internal controls to ensure separation of duties & safeguarding of corporate assets? Is there sufficient oversight of all financial activities?  Statement from CPA or Financial officer re-compliance with financial management requirements. (see template)	☐ Yes ☐ No
Procurement/Conflict of Interest: Does the organization have a conflict of interest policy governing employees and development activities, particularly in procurement of contract services and the award of housing units for occupancy?  Conflict of interest policy	☐ Yes ☐ No
Insurance: Does your organization maintain adequate insurance – liability, fidelity bond, workers comp, property hazard, & project?  Narrative summary of available insurance policies and expiration dates. (enter in Part III, section 5)	Yes No

Qualification Criteria - Applicant	Response
Financial Stability Describe assess the share sheet and hydret indicate sufficient	(Check one)
<b>Financial Stability:</b> Does the current balance sheet and budget indicate sufficient funds to support essential operations? Does your organization have diversified and	
stable funding sources for operations? What revenue sources is predictable year-to-	LINO
year? Does the CHDO have an established fundraising program for both capital &	
•	
operational needs?  Narrative responding to the questions (enter in Part III, section 5)	
Portfolio Financial Condition: If it has a portfolio of properties, are they in stable	Yes
physical and financial condition or are they a drain on corporate resources? Does it	□No
collect adequate management fees from the properties?	
List of properties with no. of units & vacancy rate. Attach list of properties.	
Narrative report on properties based on questions (enter in Part III, section 5)	
Liquidity: Does the organization have liquid assets available to cover current	Yes
expenses?	□_No
Year-to-date monthly cash flow	
6. Development Capacity - Threshold requirements: Item a	
a) It has a demonstrated capacity for carrying out activities assisted with HOME	Yes
funds, as evidenced by:	□_No
☐ Narrative on experience of key staff who have completed similar projects to	
HOME-funded activities, OR	
Contract(s) with consultants who have relevant housing experience, to train key	
staff. If a consultant, provide narrative on role of consultant and a plan for transfer	
of skills to staff.	
Project experience chart using template provided	
Froject experience chart using template provided	
Additional Capacity Requirements:	
	Yes
Additional Capacity Requirements:	☐ Yes ☐ No
Additional Capacity Requirements: Structure: Can the current corporation structure support housing development	
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally	
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?	
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6)	
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart	□_No
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent	No Yes
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)	No Yes
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6)  Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding?  Narrative on property management status, cash flow and funding (enter in Part	No Yes
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)	No
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Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6)  Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding?  Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously?  Did the organization complete the projects on time and on budget?	☐_No  ☐_Yes ☐_No  ☐_Yes ☐_No
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously? Did the organization complete the projects on time and on budget?  Performance Report from the City of Detroit or other HOME jurisdiction.	☐_No ☐_Yes ☐_No ☐_Yes
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously? Did the organization complete the projects on time and on budget? Performance Report from the City of Detroit or other HOME jurisdiction. Narrative on CHDO projects (enter in Part III, section 6)	☐_No  ☐_Yes ☐_No  ☐_Yes ☐_No
Additional Capacity Requirements:  Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously? Did the organization complete the projects on time and on budget? Performance Report from the City of Detroit or other HOME jurisdiction. Narrative on CHDO projects (enter in Part III, section 6)  Management Capacity: Does the current management have the ability to manage	☐_No ☐_Yes ☐_No ☐_Yes ☐_No ☐_Yes ☐_No
Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously? Did the organization complete the projects on time and on budget? Performance Report from the City of Detroit or other HOME jurisdiction. Narrative on CHDO projects (enter in Part III, section 6)  Management Capacity: Does the current management have the ability to manage additional development activities? Does the organization have the capabilities to	☐_No ☐_Yes ☐_No ☐_Yes ☐_No ☐_Yes ☐_No
Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6)  Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding?  Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously?  Did the organization complete the projects on time and on budget?  Performance Report from the City of Detroit or other HOME jurisdiction.  Narrative on CHDO projects (enter in Part III, section 6)  Management Capacity: Does the current management have the ability to manage additional development activities? Does the organization have the capabilities to analyze alternate housing projects?  Narrative based on the above questions (enter in Part III, section 6)  Procedures: Are the corporate lines of authority for development activities clear?	<ul> <li>No</li> <li>Yes</li> <li>No</li> <li>Yes</li> <li>No</li> <li>Yes</li> <li>No</li> </ul>
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Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously? Did the organization complete the projects on time and on budget? Performance Report from the City of Detroit or other HOME jurisdiction. Narrative on CHDO projects (enter in Part III, section 6)  Management Capacity: Does the current management have the ability to manage additional development activities? Does the organization have the capabilities to analyze alternate housing projects? Narrative based on the above questions (enter in Part III, section 6)  Procedures: Are the corporate lines of authority for development activities clear? Are policies & procedures in place governing development activities? Narrative on lines of authority (enter in Part III, section 6)	<ul> <li>No</li> <li>Yes</li> <li>No</li> <li>Yes</li> <li>No</li> <li>Yes</li> <li>No</li> </ul>
Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously? Did the organization complete the projects on time and on budget? Performance Report from the City of Detroit or other HOME jurisdiction. Narrative on CHDO projects (enter in Part III, section 6)  Management Capacity: Does the current management have the ability to manage additional development activities? Does the organization have the capabilities to analyze alternate housing projects? Narrative based on the above questions (enter in Part III, section 6)  Procedures: Are the corporate lines of authority for development activities? Narrative on lines of authority (enter in Part III, section 6) Narrative on development policies and procedures and when updated (enter in	<ul> <li>No</li> <li>Yes</li> <li>No</li> <li>Yes</li> <li>No</li> <li>Yes</li> <li>No</li> </ul>
Structure: Can the current corporation structure support housing development activities, or are there operations or activities that need to be organizationally separate from housing development activities and portfolios?  Narrative regarding the organizational structure (enter in Part III, section 6) Organizational chart  Portfolio: Does its portfolio of projects/properties evidence competent management and oversight? Do the properties appear to have adequate funding? Narrative on property management status, cash flow and funding (enter in Part III, section 6)  Previous Performance: Has the organization done CHDO activities previously? Did the organization complete the projects on time and on budget? Performance Report from the City of Detroit or other HOME jurisdiction. Narrative on CHDO projects (enter in Part III, section 6)  Management Capacity: Does the current management have the ability to manage additional development activities? Does the organization have the capabilities to analyze alternate housing projects? Narrative based on the above questions (enter in Part III, section 6)  Procedures: Are the corporate lines of authority for development activities clear? Are policies & procedures in place governing development activities? Narrative on lines of authority (enter in Part III, section 6)	<ul> <li>No</li> <li>Yes</li> <li>No</li> <li>Yes</li> <li>No</li> <li>Yes</li> <li>No</li> </ul>

# City of Detroit HOME CHDO Certification/Recertification Application

Qualification Criteria - Applicant	Response
	(Check one)
progress of a project? Does it have the capacity to monitor project-level cash flow	□_No
and construction scheduling?	
Narrative on monitoring, use of project management software (Microsoft	
Project, etc.) or other monitoring tool (enter Part III, section 6)	
Narrative on database use (enter in Part III, section 6)	
<b>Personnel:</b> does it have staff that is assigned responsibilities for housing	Yes
development? Are personnel policies and job descriptions clear? As evidenced by:	No_No
Narrative plus resumes, list of similar project and roles (enter in Part III,	
section 6)	
<b>Staff Skills:</b> Are staff skills adequate in the following areas:	Yes
Legal/financial aspects of housing development	<u>No</u>
Management of real estate development	
o Oversight of design & construction management	
o Marketing, intake	
o Property management (if applicable)	
as evidenced by:	
Resumes and job description	
Narrative on staff skills (enter in Part III, section 6)	
<b>Training:</b> Is staff encouraged to obtain training and develop new skills?	Yes
Staff Training plan, if applicable,	No_No
List of certifications held by current staff	
<b>Board Member Involvement:</b> Is the membership active and in support of housing	Yes
activities of the organization?	<u> </u>
Narrative on board member involvement (enter in Part III, section 6)	□ Vac
Use of Consultants: Does the CHDO have access to and make use of qualified	Yes
development consultants? How well do consultants interact with staff? Is the	No
consulting focus on training staff? Explain:	
Narrative based on questions (enter in Part III, section 6)	
Consultant profile, resume, or biography	
Staff Training plan	□ Vaa
<b>Funding Access:</b> Does the organization have adequate funds meet the capital	Yes
requirements of a project? How strong are relationships with funders of housing? With lenders?	∐_No
Narrative on relationships with other funders (enter in Part III, section 5)  Proof of fundraising plan (enter in Part III, section 5)	
l <del></del>	
List of most recent grants (enter in Part III, section 5)	Yes
Opportunity Costs: If the organization pursues housing development under the	☐ Yes ☐ No
City's RFP, are other ongoing projects and activities likely to suffer or not be able to be pursued due to the effort required for development activities? State which	NO
activities in narrative section (enter in Part III, section 5)	
activities in narrative section (enter in Fart III, section 3)	

# PART III

# **SECTION I: NARRATIVE DESCRIPTIONS**

For each CHDO certification area above, enter narrative requested in the checklist above under the relevant heading below. Use the relevant subject heading or sub-headings to identify the narrative. Add extra pages, if needed.

1.	Organizational Status and Mission:
2.	Board Composition:
3.	Sponsorship/Independence:
4.	Relationship/Service to the Community:

5.	Financial Management and Capacity:
6.	Development Capacity:

City of Detroit HOME CHDO Certification/Recertification Application

# SECTION II: SUPPORTING DOCUMENT CHECKLIST

Number attachment based on the answers provided in the application checklist above.

Attachment #	Document	Check
	Tax Exemption Letter	
	Certificate of good standing from the State of Michigan	
	Articles of Incorporation or Charter or related amendments (highlight and tab relevant sections)	
	Organizational Bylaws or related amendments (highlight and tab relevant sections)	
	Articles and bylaws or related amendments for for-profit parent company (highlight and tab relevant sections)	
	Board experience matrix	
	Evidence of full and part time staff (payroll report, W2, W4, etc.)	

Attachment #	Document	Check
	Resumes of full or part time staff with similar experience	
	Staff certifications such as HOME Certified Specialist	
	Consultant contract with staff training plan	
	CHDO Housing experience chart (see provided template)	
	Certification of low income representation (see template)	
	Board member profile matrix (see provided template)	
	Notarized financial management statement (see template) or CPA certification or HUD Approved audit summary	
	Proof of Area development plan or strategic plan with housing development component or similar document	
	Service area map	
	Conflict of interest policy document	
	Memorandum of Understanding (MOU) between CHDO and for- profit (if applicable)	
	Support letters from the community	
	Most recent two years of audits with management responses to any findings	
	Year to Date Financials including monthly cash flow statement	
	Most recent annual budget summary	
	List of existing properties with no. of units & vacancy rate	
	Organizational chart	
	Staff training plan for use with consultants	
	Written statement of board approved operating procedures for low income input	

# PART IV: CERTIFICATION OF LOW-INCOME REPRESENTATION

Each board member representing the interests of low-income families in the Applicant's service area must complete a copy of this certification. Please maintain a copy of this certification in your files and send a copy to the City. Note: the board member needs to check at least one of the three criteria listed below.

Bo	ard Mem	ber Na	me:								
I	certify	that	I	am	a	governing	board	member		good standing v (Name of the CH	
-	ganizatior oplicant's		_		ation	) and that I r	epresent	the interest	s of lo	ow-income families in	the
Pl	ease chec	k and	com	plete	one (	of the follow	ing:				
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# **BOARD PROFILE MATRIX**

Applicants must complete the following **Board Profile Matrix** and submit it along with their application for City of Detroit CHDO certification. Please list each board member by name, then place a Yes or No indicating the representation that member brings to the Board in regards to income. Please list only current or approved board members. Do not list prospective board members who have not been approved to join the board.

<b>Board Member Name</b>	Residential Address	Number of Years on Board	Occupation	Place of Employment	Expertise (If retired, Please specify areas of expertise)	Low- Income (Yes/No)

I certify that the above listing of current, participating board members is accurate.						
Board President Signature	Date					

# PROJECT EXPERIENCE

Staff/Consultant Name:	
Area of Expertise:	
1. Previous Projects	

Name of Project/Location	Project Type	No. of Units	Role(s)	Start Date	<b>Completion Date</b>	<b>Total Dev. Cost</b>

# 2. Work In Progress

Name of Project/Location	Project Type	No. of Units	Role(s)	Start Date	<b>Completion Date</b>	Total Dev. Cost

# SAMPLE LETTER FROM CPA Regarding Compliance with OMB Circular A-110

[Letterhead of CPA Firm] [Date]
Planning & Development Department 65 Cadillac Tower, 19th Floor Detroit, MI 48226
RE: Conformity with OMB Circular A-110
Planning & Development Staff:
I am a certified public accountant and I have performed a review of the financial management systems of the following organization:
I certify that this organization has a functioning accounting system that meets the requirements of Attachment F of OMB Circular A-110 (revised) Standards for Financial Management Systems, including, at a minimum, the twelve criteria listed on the attached page.
(Signature)
(Typed Name)
(Date signed)

#### MINIMUM CRITERIA FOR COMPLIANCE WITH OMB CIRCULAR A-110

- 1. There is a financial management system in place to accurately account for the income, expenses and obligations of the organization. There are written procedures in place to determine the reasonableness and allowability of costs.
- 2. There is adequate supporting documentation to back up all accounting records.
- 3. 'There are procedures in place that provide effective control for all funds that are received and all disbursements that are made, including segregation of duties appropriate to safeguarding resources.
- 4. There is an effective system of internal review, and sufficient training of board and staff to ensure the clear understanding of management and governance roles required for financial management.
- 5. There are effective controls in place to provide accountability for all funds, property and other assets. Deposits are made into corporate accounts at a financial institution.
- 6. There are methods in place to provide comparisons of actual income and expenses with budget amounts on at least a quarterly basis.
- 7. There are written procedures in place to cover services or supplies and establish the fair market value of donated property.
- 8. There are written standards of conduct for all employees which includes the prohibition of conflict of interest, solicitation or acceptance of gratuities, Or anything of monetary value from contractors or potential contractors.
- 9. There are written procurement procedures in place to ensure that unnecessary goods or services are not purchased, to ensure open and free competition on all bids, to ensure the appropriate consideration of price, cost, and quality during the bid award process, an analysis of lease and purchase alternatives and the use of minority-owned and women-owned businesses to the fullest extent practical.
- 10. For contracts in excess of \$100,000, contractors are required to provide a Performance Bond for the contract price, unless a different standard is explicitly accepted by HUD.
- 11. There are procedures in place to evaluate performance of contractors and to ensure their adherence to terms and conditions of the contract.
- 12. There are written procedures ha place that require the retention of records for a minimum of seven years that identify income and expense, supporting documentation for financial records, statistical records and bid selection processes. Records are accessible.

#### DEVELOPMENT PLAN TEMPLATE

Please include a MAP of your project area. Area should be no more than 16 blocks square (4 blocks by 4 blocks). Along with the map, include a narrative which describes your overall development plan for this project area and how your proposed housing projects fit into this plan.

This Development Plan should describe at last the following:

- 1. The <u>overall</u> condition of the housing in the area (including: typical sales price of houses; typical rental costs, percentage of renter versus home ownership);
- 2. The mayor <u>assets</u> of the area (for example: local institutions, block associations, parks, commercial enterprises) of the neighborhood;
- 3. Specific <u>problems</u> that need to be addressed in order to improve property values in the area (for example: abandoned houses, crime, code enforcement);
- 4. Your organization's goals for how your proposed housing project will have a positive impact on the area (for example: increase in housing value, stabilizing specific blocks, stimulating private investment);
- 5. Any partnerships or coalitions that will assist your organization in reaching these goals.
- 6. Please state in detail the most critical housing issues that exist within your CHDO boundaries.
- 7. Please state in detail the housing projects you have completed within the CHDO boundaries.
  - Numbers of Units
  - Location
  - Total Development Costs
- 8. Please state in detail the housing projects that are planned for the CHDO area for the five years, with a timeline showing implementation. If a development plan for the area has been completed:
- 9. What community groups exist in the CHDO boundaries?
- 10. What efforts have your Organization made to include these community groups and the community in general, in your current plans for the expanded area? Please include letters of support from these organizations.
- 11. What ongoing efforts does your organization plan to undertake to include representatives from the CHDO area in your future planning processes?